



PĀNUI

NGĀTI MUTUNGA O WHAREKAURI IWI TRUST

MIHIMIHI | MAY 2011

Tēna kōutou te whānau o Ngāti Mutunga o Wharekauri.
Ngā mihi nui kia koutou. Ngā mihi aroha kia rātou kua wheturangitia.
No reira, He aha te mea nui o te ao?
He tangata, he tangata, he tangata.

Ruaumoko

BY T. MAC DONALD

Restless,
The unborn
Kicks
Violently
In his need to be born

Papa (tuanuku) wakes
She roars
In pain,
Her body
Jolts and tilts,
Cracks and spills
Causing chaos.

Her restless unborn
Wrecks havoc
From the unsuspecting city
Come the cries
Of utter terror
In broken streets
Of fear
And devastation.

Darkness
And a deathly quiet
Descends
As the lost
And broken
Lay trapped
Beneath this city
Of ruins

Papa (tuanuku) shudders
Again and again
Through nights and days
As the unborn child
Still restless
Tries in vain
To be born

UPDATE FROM THE CHAIR

This is the first Panui from Ngāti Mutunga o Wharekauri Iwi Trust for 2011. First and foremost I would like to extend a message of sympathy to those who have had loved ones pass on in recent times.

Resignations were received from Trust Secretary Ward Kamo and Trust Administrator Jo Clarke earlier in the year and the Trust thanks Ward and Jo for the time they've contributed and to wish them all the best. The Trust now has an opportunity to assess and determine the needs of the Trust to ensure we have an enduring management structure into the future. We currently have Judy Kamo in the office as Administrator until such time formal recruitment processes are undertaken.

My thoughts go out to the people of Christchurch, especially our beneficiaries who the earthquake has affected but we recognise that regardless of what part of town people live in, the effects are felt by all. I have received messages asking to formally thank and acknowledge the work done by Mark Shane in providing support to his extended whānau, beneficiaries, and Chatham Islanders in general since September's quake. I had the privilege of joining Mark Shane



OFFICE CONTACT DETAILS

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registrar@nmow.co.nz

For other matters

Email: iwitrust@nmow.co.nz
Chairperson: trudee@ruralinzone.net
Website: www.nmow.co.nz
Office Hours: 1pm to 5pm, Monday to Friday

UPDATE FROM THE CHAIR

➔ one weekend in Christchurch and realized that the welfare of people is his first priority so it should be no surprise to all that Mark Shane carries this same kaupapa to our board table.

This is also an opportunity to thank those beneficiaries that supported me during the voting process and to thank Trustees for supporting my appointment as Chairperson. While it was a very challenging start, having been previously employed with the Trust for six years has been of great advantage. The challenges and 'voyage of discovery' continue without a management team of significance and again my history with the Trust is serving me well as I fill the gap left by recent resignations. This issue draws your attention to the structure of the Trust as a result of numerous inquiries since being elected as Trustee. Most carry over from a resolution at the AGM where ahi-kā beneficiaries resolved, "that control of everything belonging to Ngāti Mutunga o Wharekauri Iwi Trust and associated entities be returned and retained on island; and that tino rangatiratanga be reinstated to Ngāti Mutunga o Wharekauri"

So it is a good time to recap on our structure:

An Audit Review was undertaken in mid-2009 where it was recognised that the Trust needed to determine its direction and key areas of activities. It was also recognised that the Trust's expenditure has been excessive and changes were required to address this. The Strategic Direction/Pathway forward was established and beneficiaries were consulted. In order for the Trust to be able to deliver on the Strategic Direction a comprehensive restructure was undertaken in late 2009. It was recognized that the diversity of expertise required to deliver the strategic direction was significant and it was proposed to contract out on long-term and part-time basis the specialist expertise required. As such it was agreed:

- Not to appoint a Chief Executive and significant in-house management team but to appoint a part-time Trust Secretary and Trust Administrator.
- To contract out communications services such as annual reports, quarterly Panui and website management.

- To contract out finance and administration services and to delegate to the AHC oversight function of these services.
- To give full delegated responsibility to the AHC for the Trust's commercial affairs including investments, asset management, and ACE allocation.
- To establish Trust portfolios focusing on key Trust responsibilities

Based on the Strategic Direction/Pathway forward and new structure the AHC developed a Statement of Investment Strategy and Policy in conjunction with Trustees in early 2010. Once approved it was summarised and distributed to all beneficiaries as well as being presented at the AGM and New Zealand Hui late 2010.

The AHC engaged its own management team to carry out its management, administration, and operational matters noting that the management team is responsible to the AHC, not to the Trust.

A summary of the Statement of Investment Strategy and Policy is included later in the Panui along with the AHC Annual Plan summary

Under this structure we moved into year two of the Strategic Direction/Pathway Forward, which identified the Trust's key areas of activities over a three-year period. Of note is the addition of a cultural area in the strategy to acknowledge the need for cultural activities. To bring about some form of balance between the Trust and the AHC activities it is imperative that we establish portfolios this year.

The Trust's annual objectives for this year are largely compliance requirements and will form the framework upon which the Trust will carry out its activities. An important objective is the establishment of a five-year commercial plan of the Trust's activities, which leads into the planned review of the Statement of Investment Strategy and Policies upon which AHC activities are based.

Ngā mihi

TRUDEE THOMAS CHAIR



STRATEGIC DIRECTION/PATHWAY FORWARD

The Trust Deed gives the Trustees powers relating to legal representation, asset management, provision of benefits, tikanga, registration and management, and tax status to achieve the Charitable Purposes for which the Trust was established.

For the purposes of our 3 year strategic direction/ pathway forward registrations have been included under

representation and the full extent of powers relating to asset management are not yet 'realised'. The four key areas upon which our strategy is based are then **Representation, Asset Management, Benefit Distribution and Tikanga & Cultural**.

ANNUAL OBJECTIVES FOR THE YEAR ENDING 31 MARCH 2012

REPRESENTATION: To represent the collective interest of Ngāti Mutunga o Wharekauri	
Ensure Robust Registration Processes are in place	Review requirements for registration database & processes. <ul style="list-style-type: none"> • Role of Registrar formalised • Secure database and procedures in place • Registered with Tuhono. • Carry out further research for Tipuna List. • Develop and implement a project plan to complete research of Māori Land Court Records.
Election (and Meeting) procedures	To document Election (and Meeting) procedures to ensure Trust Deed compliance. <ul style="list-style-type: none"> • Checklists, flowcharts, and templates completed with legal sign off as compliant with Trust Deed.
Treaty of Waitangi Claims	Work with Ngāti Mutunga o Wharekauri whānau to establish a unified and singular voice. <ul style="list-style-type: none"> • Wind up status of the Rūnanga and old Trust agreed with each of the entities • Individual Treaty claimants agree with mandate strategy. • Prepare a mandate strategy and achieve mandate in a form acceptable by Crown and Ngāti Mutunga o Wharekauri. • Negotiators appointed or elected. • Strategize a foreshore and seabed approach, which includes Te Whanga Lagoon as a component of the overall Treaty settlement. • Strategy in place.
Portfolio Approach	Establish a portfolio to facilitate and enhance internal and external communications that will assist in Representation activities. <ul style="list-style-type: none"> • Representation Portfolio in place and operational.

Integrity of information generated from registrations has been questioned over the years providing an opportune time for the Trust to implement a secure database.

Under the Māori Fisheries Act 2004, the Trust is required to register as many Ngāti Mutunga o Wharekauri as possible. Tuhono collects and disseminates information about Māori electors' iwi affiliations where electors have given their consent for Tuhono to do so. Approximately 439 electors have confirmed their affiliation to Ngāti Mutunga o Wharekauri and before Tuhono will pass on this information the Trust must meet a list of 20 criteria. Criteria include privacy training, an appointed Privacy Officer, confidentiality agreements, and various policies, which will contribute to the integrity of our registration process.

The Trust Deed makes provision for ongoing **Tipuna research** in recognition that the current Tipuna List was used as a starting point only and was never intended to be a full and final list. Application for funding will be made to the

Whānaungatanga Fund for research noting that this research will be ongoing recognizing the enormity of this task.

Election processes remain a work in progress with further amendments required to the Trust Deed to enable elections to be carried out independently as previously requested by beneficiaries. A full review is in progress as part of the 2011 General Election and further amendments have already been identified.

Mandate remains an important issue. The Trust Deed authorises the Trustees to pursue mandate and settlement of claims on behalf of Ngāti Mutunga o Wharekauri noting that the achievement of the settlement is not an end in itself but rather an action permitted by Trustees so that any settlement assets and income received can be applied to the Trust's charitable purposes.

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ASSET MANAGEMENT: To hold and manage the assets of the Trust as Kaitiaki of Ngāti Mutunga o Wharekauri for the benefit of all members

Commercial Plan	<ul style="list-style-type: none"> To identify and/or clarify the core commercial activities of the Trust and AHC for consultation with beneficiaries. Five-year medium term commercial plan ratified by beneficiaries in compliance with the Trust Deed.
AHC Shareholders AGM <i>NB: Trust is the AHC Shareholder</i>	<ul style="list-style-type: none"> To enable Trustees to exercise strategic governance and control of the AHC and to measure Director performance. AHC Annual Report received and adopted for consolidation with Trust Annual Report. Review of Performance completed.
Review of Directorship	<ul style="list-style-type: none"> Review effectiveness of restructuring and determine specific requirements for Managing Executive Director. Formal appointment of Managing Executive Director completed.
Trustees Priorities for AHC	<ul style="list-style-type: none"> Implement Housing Project and Establish a Trust Liaison Committee for the Project. Establish an Iwi Fisher Allocation Committee.
Portfolio Approach	<ul style="list-style-type: none"> Asset Holding Company in place.

As already mentioned, the full extent of Trustee powers relating to asset management are not yet being realised for the purposes of our three- year strategy. Further asset management powers will be extended depending on our **Commercial Plan** and/or any successful Treaty Settlement progress.

The Trust is required to have a five-year medium term commercial plan of the core commercial activities of the Trust, the AHC, and any fishing enterprise or corporate entity and consultation with beneficiaries is a requirement.

The **AHC Shareholders AGM** is self-explanatory and provides a formal environment in which to measure company performance. The **Managing Executive Director** has been on an Acting basis and one year into the new structure gives the Trust the opportunity to compare efficiency versus effectiveness. The AHC have formalized the management aspect of the role and the Trust is yet to formalize the directorship aspect.

An important project is the Housing development as a result of successful funding under the Housing New Zealand

Housing Innovation Fund. More information on the funding and housing development is covered later in the Panui.

The Trust and AHC have agreed to establish a **Fisher ACE Allocation Committee** to support the AHC in ACE allocation to local fishers. A person from Wharekauri with an understanding and knowledge of the Wharekauri fishing industry will be appointed to the committee. Naturally this person would not be a fisher that applies for ACE to avoid conflicts of interest. The committee will be responsible for reviewing and refining the ACE Allocation Policy for the AHC Board for ratification by the Trust, overseeing annual ACE allocation process within the ACE Allocation Policy, receiving, considering and approving allocation recommendations from AHC management and where required meet with fishers to resolve any issues relating to the ACE allocation process or policy.

The Trust welcomes recommendations from beneficiaries, and in particular recommendations from fishers for membership to the committee.

BENEFIT DISTRIBUTION: To distribute benefits directly or indirectly to Ngāti Mutunga o Wharekauri Members

Direct Benefit Distributions developed	<ul style="list-style-type: none"> Establish Secondary and Tertiary Education Grants. Secondary and Tertiary Education Grants available. Review Trust Deed Charitable Purposes to determine other requirements for Distributions. Strategy for finalising Benefit Distribution Policy completed for consultation purposes.
Portfolio Approach	<ul style="list-style-type: none"> Establish a portfolio to facilitate and enhance internal communications that will assist in Benefit Distribution activities. Benefit Distribution Portfolio in place and operational.

A number of **Grants** were previously proposed; the first being the Putea Whānaungatanga which was successfully implemented last year.

The second was the Ahi Kaa Equalisation grant which proposed that Chatham Island residents annually be allowed to apply for a distribution which could be used for purposes such as electricity, education, health or travel to NZ (projected to be \$1k per annum based on 300 people).

The third grant considered was the Hokinga Mai Grant which proposed a distribution that could be applied for triennially by each non-Chatham island resident as a travel grant for whānau to return to Wharekauri (projected to be \$1k every

three years based on 1,000 people).

During consultation beneficiaries gave feedback but no clear go ahead for the Ahi Kaa Equalisation Grant or the Hokinga Mai Grant, therefore further work is required.

Education grants have always been clearly supported and as a reflection for our concern for those affected by the earthquakes in Christchurch, Trustees are considering grants for situations such as natural disasters. Any grant needs to be thoroughly assessed against the Charitable Purposes of the Trust to ensure compliance so as not to jeopardize the Trust's charitable tax status.

TIKANGA AND CULTURAL: To promote, preserve and protect the identity, mana, tino rangatiratanga, culture and heritage of Ngāti Mutunga o Wharekauri

Identity of Ngāti Mutunga o Wharekauri	<ul style="list-style-type: none"> Identify and document sites and matters of cultural significance for relationship purposes. Regular communication with Kaunihera on matters of cultural significance. Ongoing communication with Crown agencies.
Ngāti Mutunga o Wharekauri Marae	<ul style="list-style-type: none"> Developing Marae concept plans for consultation through a working group, to work alongside the Kaunihera Kaumatua. Marae concept plans completed.
Portfolio Approach	<ul style="list-style-type: none"> Establish a portfolio to facilitate and enhance internal communications that will assist in tikanga and cultural activities. Cultural portfolio in place and operational.

A key accountability for Trustees is that they *"must consult Kaunihera Kaumatua in relation to the approval of any person to speak on behalf of the Trust on matters that involve the tikanga, customary practices, history, and whakapapa of Ngāti Mutunga o Wharekauri"*

This hasn't always happened and has caused great anguish to Kaumatua and created relationship issues between the Trust and Kaumatua.

Although there is an expectation that the Board of Trustees represents Ngāti Mutunga o Wharekauri on all iwi matters, this isn't always possible and we must respect the fact that it is difficult to include representation of cultural matters into any mandate unless there is a requirement to seek the appropriate advice from the appropriate people. In this situation, the appropriate people are our Kaumatua. Depending how one was raised, if you poked your nose in where it didn't belong in these types of matters, you usually ended up with a box in the ears!

The **Marae** once again appears as an annual objective and we aren't calling for floor plans just yet. Consideration needs to be given to issues such as how often the Marae would be used before agreeing on concept plans.

Another key area of Trust activity will centre on Human Resources and the Trust aims to ensure it maintains a sound management structure into the future.

ANNUAL GENERAL MEETING AND GENERAL ELECTION 2011

The Annual General Meeting and General Election must be held on the same day and this has been set for 6 August 2011 on Wharekauri.

The holding of one formal AGM will ensure that the voting closing date is not compromised.

Post-AGM Hui will be held in New Zealand with beneficiaries over the weekend of 19 August 2011.

The agenda for these Hui will include the same items as the AGM held on Wharekauri as well as any feedback from Wharekauri beneficiaries.

The process for elections is outlined in Schedule 3 of the Trust Deed and is summarised here with key dates and AGM timeframes included.

3 May	Public Notice of Elections and call for nominations
3 June	Final day for nominations to be received by the Secretary
16 June	Trustees meeting
20 June	Distribution of voting forms Public Notice of the AGM
11 July	Annual Report to be made available to beneficiaries
4 August	Trustees meeting
6 August	AGM and General Election Voting will be closed by resolution of beneficiaries
12 August	Registrar to have approved any new registrations receiving during the voting process
18 August	Trustees meeting
19 August	Returning Officer has up until this date to provide written declaration of election results to the Trust
20 August	Beneficiary Hui Te Ika a Maui
21 August	Beneficiary Hui Te Wai Pounamu
2 September	Trust to have publicly notify the election results.

The Trust recognises that until such time as further amendments are made to the Trust Deed, the Election process still requires the involvement of a Secretary and the Registered Office. The Trust has appointed **Electionz** to act as Secretary for the purposes of the 2011 General Election. Where the Registered Office is required to be involved, this has been included where necessary.

Unregistered beneficiaries are entitled to vote and although the Trust Deed isn't explicitly clear in this regard we only have to look back to our mandate documentation to confirm that all beneficiaries have the opportunity to vote right up to closing time of voting.

If unregistered beneficiaries wish to vote, they can contact the Registered Office or the Election Helpline where they will be provided with a voting form as well as a registration form. Both must be completed and submitted together either by post or by casting at the AGM. Voting forms and registration forms are also made available at the AGM in the event unregistered beneficiaries wish to register on the actual day to participate in the voting process. The Trust Deed provides up to 5 business days after the close of voting for new registrations to be approved before their vote can be counted.

If registered beneficiaries misplace their voting forms they will need to request a replacement form from the Registered Office or the Election Helpline.

VISIT OUR WEBSITE WWW.NMOW.CO.NZ

HOUSING INNOVATION FUND (HIF) - MĀORI DEMONSTRATION PROJECT

The Trust successfully applied for the first Māori Demonstration Project fund to be approved under the Housing Innovation Fund which was set up for the purpose of providing rental housing for New Zealanders on low to moderate incomes or with special housing needs. The full press release from Housing Minister Phil Heatley is included for the benefit of those that haven't seen it as yet.

		TOTAL
Housing NZ		
Loan (Repayable with 10 Yrs Interest Free)	\$432,500	
Grant (Non-Repayable)	\$407,000	
Total Housing NZ		\$839,500
AHC		
Equity & Debt	\$755,500	
Land (In Kind)	\$84,000	
Total AHC		\$839,500
TOTAL		\$1,679,000

The three three-bedroom houses and two one-bedroom units for kaumatua will be built on the sections between the Kohanga Reo and the Anglican Church in Te One. The Trust has approved AHC to proceed with the housing development and the establishment of a Trust Liaison Committee. Trustees appointed to the committee have a primary role to represent and manage communications from the AHC to the wider Ngāti Mutunga o Wharekauri beneficiaries in relation to the project. Matters that the committee will be facilitating for the project are location and design, tenancy policy, tenancy selection, and providing ongoing support and advice to the Project Sponsor and Manager throughout the project.

For those beneficiaries that would like to be contacted by the committee to participate, please provide your contact details to the office

Miles Construction have been contracted to obtain all required consents, procure and transport all materials to the Chatham's, and manage the full construction of the development including all labour and associated sub-contractors. Alistair Miles has recently visited the Chatham's and held an initial meeting with Trustees. Concept plans and a draft tenancy policy will be sent back to the committee who in turn will contact those that have put their names forward to be contacted.



PIUPIU WĀNANGA - AUNTY EDITH TITO

Once again here I am at the Marae, Whakamaharatanga, sharing with our whānau this wonderful mahi (work) of our tupuna. Everybody is so keen to learn the art of piupiu making. The process takes about 2 months from the picking of the harakeke to the plaiting of the waist band and dyeing the harakeke. The making of the piupiu prior to dyeing takes the longest.



Aunty Edith Show casing a piupiu she made her moko Dahna.



Lavinia Lanauze preparing harakeke for her piupiu.

PRESS RELEASE FROM HOUSING MINISTER PHIL HEATLEY

New affordable rental homes are to be built in Te One, thanks to an initiative driven by Ngāti Mutunga o Wharekauri Iwi Trust and supported by Housing New Zealand's Housing Innovation Fund (HIF), announced Housing Minister Phil Heatley recently.

Ngāti Mutunga o Wharekauri Asset Holding Co Ltd (AHC), a wholly owned subsidiary of Ngāti Mutunga o Wharekauri Iwi Trust (Trust), will match \$839,500 of HIF funding to build five affordable rental homes on land owned by the Trust in Te One. Approximately half of this funding will be way of a grant and the other half a 10 year interest free loan which the Trust plans to use to build three three-bedroom houses and two one-bedroom Kaumatua units. Given this is the first successful Māori Demonstration Project (MDP) in the country to be approved it is a coup for Ngāti Mutunga and Wharekauri to be successful in obtaining this funding.

Trust Chair Trudee Thomas says this is an exciting opportunity for the Iwi to develop and administer housing on Wharekauri in a manner that appropriately meets the needs of its people in an affordable way. She also thanked those who had helped make this successful funding application possible, including previous Chair Paula Page, the Chatham Islands Housing Trust and the Board and Management of the Asset Holding Company.

Mr Heatley says \$4 million of the \$20 million set aside for HIF was allocated for the Māori Demonstration Project in recognition of the need to partner with Māori around housing issues, especially those relating to Māori land.

This funding will see 14 new homes built for New Zealanders on low to moderate incomes, or with special housing needs.

"The Government has always maintained it needs to work in partnership with others to grow the supply of social housing. It is pleasing to be able to partner with these organisations to provide affordable housing for the benefit of New Zealanders in need," he says.

"HIF is focused on housing providers who can match Government funding with their own money. These projects demonstrate that there are partners out there more than capable of meeting this requirement."

The Trust has harboured aspirations of providing much needed additional housing capacity for its beneficiaries on Wharekauri for some time now. The significant cost premium of building on Wharekauri, in the order of 50%, has made it virtually impossible to realise this ambition on their own yet the Trust continued to set it as a key objective over the medium term.

AHC were tasked by the Trust with driving this housing objective and identified the opportunity to pursue discussions with Housing New Zealand, in the second half of 2010, as an initial first step to understand what financial options may be available to the Trust. HNZ advised of the HIF-MDP initiative but indicated that applications for the 2011 annual funding round closed in 2 weeks.

"Housing New Zealand were very sceptical about AHC submitting an application for the 2011 funding round as they are normally developed jointly between HNZ and the applicant over a 12 month period", said the Chair of AHC, Jamie Tuuta.

"In discussion with the Trust, the AHC Board decided to prepare and submit an application as the work required for the application needed to be completed in any case and we were advised that it often takes applicants two rounds before they are successful."

Significant work by the AHC management team, with assistance of a Christchurch based construction firm who had worked previously for HNZ, resulted in a comprehensive application being submitted to HNZ ahead of its 27 August 2010 deadline.

"To complete and lodge the application was a tremendous effort by all involved and only occurred due to the vision and direction provided by the Trust", Jamie said.

"It was pleasing to receive feedback soon after from Housing NZ that it was one of the most comprehensive and robust applications they had received and would be seriously considered by their selection team. To then be advised of Ngāti Mutunga o Wharekauri success and, in particular, the fact that we were the first in the country under the MDP initiative was extremely satisfying," he said.

Much work lies ahead but the Trust is excited to have the funding confirmed to allow the project to be progressed. Over the coming 3-4 months the Trust and AHC will be working together to plan the development in way that best fits with Ngāti Mutunga o Wharekauri aspirations for Te One and also delivers an efficient and effective solution. Development is then expected to kick off in earnest sometime during the third quarter of this year.

"We look forward to discussing the next phase of this Housing development with our people and involving Kaumatua in the final design", said Trudee Thomas.

Initial projections are for the 3 houses and 2 units to be completed and tenanted by mid-2012.

REGISTRATIONS & CHANGE OF ADDRESS

All those persons who turn eighteen years of age must fill in their own registration form.

Registration forms are available on request from the Office or from our website

Please don't forget to notify us to update your details if you plan on moving. If we're not notified, a Panui will be sent to your last known address. If you prefer to receive the Panui by email, please forward your email address to the office

WHĀNAUNGATANGA FUND

This fund aims at enhancing the wairua, mana and cultural well being of Ngāti Mutunga o Wharekauri Iwi. Specifically the strategic goals of the fund are to build cultural knowledge and participation, and encourage and grow cultural practices and leadership within Ngāti Mutunga o Wharekauri. Accordingly in order to be considered by the Ptūea for this fund projects must link to at least one of these goals. When assessing application account will be given to the priorities of: whakapapa, te reo me ngā tikanga, mahi toi, whānau development, whenua development, and mahinga kai.

In order to apply for this fund you need not be a legal entity and individuals are free to apply. However, applicants can only apply once per funding round and can only be successful in their application once per annum. For more on what types of projects the fund will support check the application forms at the office. The last successful applicants to the fund are:

Chatham Island Music Club (Tamariki)

Erin Jane Tuanui/Te One School

Chatham Island Picnic – Whanganui-a-Tara

Joe Tapara Reo Wānanga

As part of the conditions of being successful applicants must provide a report detailing the outcome of their initiative within 6 months of their successful application, so we will find out more about these projects soon.

The next round of funding closes on the 30th of June 2011 so if you want to apply, now is the time!

For anyone interested in applying, application forms are available from the office or can be downloaded from our website.

MESSAGE FROM ROSEMARY JACKSON, EDITOR OF THE CHATHAM ISLANDER

Hi everyone

I am the editor and publisher of the monthly newspaper The Chatham Islander that is distributed to everyone on the Chathams along with ex-islanders and businesses on the mainland.

I am always keen to receive news and views about anything to do with the Chatham Islands for inclusion in the newspaper. The deadline is the end of the month before publication, for example, the end of May for the June issue.

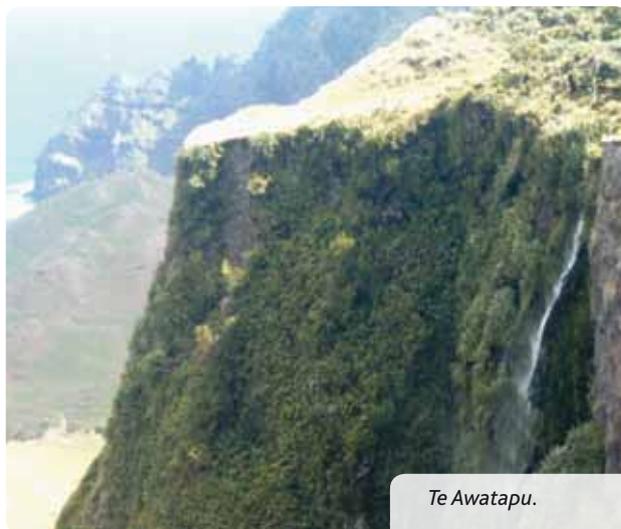
The Chatham Islander is also available on subscription for \$50 including GST for 12 issues (a year), including postage. If you would like a subscription, please email me on rose.comms@xtra.co.nz or telephone me in Christchurch on 03 358 9344.

Cheers and regards,

Rosemary Jackson



Little Mangere.



Te Awatapu.

STATEMENT OF INVESTMENT STRATEGY AND POLICY

Ngati Mutunga o Wharekauri Iwi Trust and Asset Holding Company

INVESTMENT VISION AND GOALS

A strong and successful Wharekauri economy underpins a vibrant and sustainable local community that is proud of its Ngati Mutunga heritage and identity and provides the opportunity for a strong reciprocal relationship with all Ngati Mutunga whanau wherever they may reside.

- To be recognised for excellence in the commercial management of the AHC assets and for creating long-term economic value
 - To lead effective local influence and management (rangatiratanga) over Wharekauri assets and resources that results in the execution of innovative and lasting economic solutions
 - To ensure strong 'shareholder' ownership culture via ability to co-invest, involvement in governance and management and receipt of benefits from multiples of wealth created
 - To enhance the identity, profile and mana of Ngati Mutunga o Wharekauri through its commercial activities

INVESTMENT STRATEGY

Where will AHC focus its investments?

- Must generate appropriate long-term returns on capital
- Industries that directly contribute to the growth of the Wharekauri economy (eg. seafood, agribusiness, tourism and minerals).
- Island infrastructure and housing required to support the growth of the Wharekauri economy when it has the access, skills and relationships to add value.
- Passive financial investments off island if lack of attractive opportunities on Wharekauri

How will AHC get there?

- Invest directly in assets which require low intensity management (e.g. quota & property).
- Co-invest with long-term partners into investment vehicles with appropriate industry experience when investing in areas with more complex supply chain.
- Encourage value creating Wharekauri consolidation projects even if limited direct benefit to AHC

How will AHC be different?

- Develop investment expertise that encourages long-term investment in Wharekauri.
- Encourage a collective Wharekauri approach through the entire supply chain creating value through economy of scale, enhanced product quality and market positioning.

How will AHC sequence its implementation?

- Phase 1 – focus on high value inshore Seafood and moving further up the value chain. Also potential to utilise government funding to assist with
- Phase 2 – Develop stronger market presence & a Chatham Island brand where applicable. Assist with long term solution for infrastructure where feasible.

What is the economic rationale for AHC's investment strategy?

- AHC cannot solve Chatham problems by investing its money in a bank and paying out distributions however it can lead and invest by example and encourage growth of the local economy that will make a difference to the long-term future of the Wharekauri
- Seafood is currently the largest and most successful island industry hence it is logical that the bulk of AHV short-term investment is in this sector.
- The island must work collectively as one to ensure maximum efficiency and turn the uniqueness and remoteness of the Chathams into an advantage that demands a market premium.

INVESTMENT ACCOUNTABILITIES, POLICIES & AUTHORITIES

AHC Accountabilities

AHC is wholly owned by and responsible to the Trust Board who delegates its asset management duties to AHC including responsibility for:

- Management of the fisheries assets
- Management of all other non-fisheries assets of the Trust
- Management of the Group treasury operations
- Oversight of the Group finance services

Distribution and Asset Allocation Policies

The Trust Board has capped distributions (Iwi Trust expenditure) at \$400,000 for the next two years. Asset allocation policies that ensure stable annual distributions and security of assets will be adhered to:

- No debt on assets which are 100% owned, except for housing developments which can carry up to 50% debt against the completed housing development value and secured by way of mortgage against the specific properties only
- No more than 10% of assets to be held in long-term growth assets that produce nil or very low cash returns in the short-term (i.e. land)
- \$500k to be held in cash or investment grade bonds for purposes of pursuing Treaty Settlement (if required) and Marae Development

Delegated Authorities

AHC Board – Authority for all AHC operating activity if in accordance with annual plan and capital expenditure up to \$500k.
Trust Board – Capital expenditure over \$500k and up to 25% of value of the Trust's assets (except for disposal of any settlement quota or AFL income shares).
Registered Members – 75% approval of Registered members who vote is required for capital expenditure greater than 25% of value of the Trust assets or for disposal of settlement quota or AFL income shares.

AHC ANNUAL OBJECTIVES

Seafood

AHC's primary focus in the 2011-12 year will be the continued implementation of its seafood strategy. The core aspects of the seafood strategy include:

- Protecting and nurturing the quota for intergenerational use.
- Creating stronger and more aligned relationships with Ngati Mutunga fishers.
- Taking a strong and influential leadership role in promoting and developing joint ventures and strategic relationships that encourage the Wharekauri fishing industry towards consolidation and moving up the value chain to enhance financial returns for all.
- Growing AHC's inshore quota holdings in high-value, Wharekauri based species.
- Continuing to maximise the value of ACE leasing returns.

The current policy is that there will be no sales or exchanges of settlement quota for 2011-12 however this may be reviewed in future years if attractive options were to arise to swap deepwater for Chatham Island inshore species.

The above will be progressed through the following 2011-12 objectives:

- Actively participate and exercise influence on the key Wharekauri based Commercial Stakeholder Organisations.
- Monitor and pursue the development of new commercial fisheries resources around Wharekauri and position Ngati Mutunga for maximum quota allocation benefit.
- Work with CIET and Moriori to assess and, if economically and sustainably viable, pursue the development of those QMS species which are not yet being commercially harvested.
- Establish an Iwi Fisher ACE Allocation Committee and complete a further review of the ACE Allocation Policy with input from the Trust Board and Ngati Mutunga fishers.
- Continue to pursue the Chatham Islands industry collaboration with CIET and Moriori on blue cod.
- Continue to participate and influence the Maori based Koura Inc Limited collective lobster market research and strategy initiative.
- Identify, investigate and pursue other Wharekauri quota acquisitions and Cray growth in particular.

Tourism, Agriculture and Private Equity

AHC will seek to position itself as a leader, initiator and/or consolidator for inbound investment into private equity investments that can diversify the Chatham Islands economy.

The above will be progressed through the following 2011-12 objectives:

- Prepare an initial scoping document in relation to opportunities across the tourism, agriculture and energy sectors for presentation to, and discussion with, the Trust Board.
- Continue to expand networks, resource and reach to ensure AHC builds its position as key investment body and force in Wharekauri.

Financial Investments

AHC will efficiently manage surplus funds that have not been allocated to other target investment areas by investing in short duration and low risk financial investments.

The above will be progressed through the following 2011-12 objectives:

- Continue to closely monitor Canterbury Mortgage Trust.
- With prudent investment opportunities likely to be realised over the next 12-18 months, continue to manage its surplus funds within the term deposit investment strategy ensuring interest rates and the balance between On-Call and 15 Month investment terms are optimised.

	2011/2012 Budget	2010/2011
Net Asset Holding Company Income	\$1,065,484	\$1,101,517
Less Distributions to Iwi Trust	\$385,000	\$385,000
Net Surplus	\$680,484	\$716,517

Wharekauri infrastructure

AHC will primarily focus on growing the industries on which the future Wharekauri economy will be based. It will be important to ensure the appropriate island infrastructure is in place to underpin the growth of these industries.

The above will be progressed through the following 2011-12 objectives:

- Project manage the 2 flat / 3 house property development on Ngati Mutunga land as a result of the successful funding application to Housing New Zealand.
- Collaborate with Trust Board to:
 - Develop a Ngati Mutunga Tenancy Policy (specifically in relation to new properties)
 - Tenant the newly constructed properties
- Continue to work alongside the Trust Board to develop closer relationships with CIET and CIC with a view to putting collective Wharekauri weight behind infrastructure solution negotiations.

NOTICE OF GENERAL ELECTION

**The General Election will be held at the 2011 Annual General Meeting on:
Saturday, 6 August 2011**

Whakamaharatanga Marae, Te One, Wharekauri (Chatham Islands)

Commencing at 2:00pm

Current Trustees and the expiry of their elected terms are:

- Alan Harvey (2011 AGM)
- Jack Daymond (2011 AGM)
- Deborah Goomes (2012 AGM)
- Robin Page (2012 AGM)
- Jamie Tuuta (2012 AGM)
- Trudee Thomas (2013 AGM)
- Mark-Shane Tuuta-Rurehe (2013 AGM)

Two Trustees are required for the Wharekauri Nomination Region. Retiring Trustees Alan Harvey and Jack Daymond are eligible to stand for re-election.

Nomination Forms are available from the Registered Office:

PHONE 03 3050 500

FAX 03 3050 566

EMAIL iwitrust@nmow.co.nz

or from the Returning Officer:

PHONE 0508 666 447

electionz.com Ltd

Completed nominations forms must be received by the Secretary at the Registered Office **by 5pm on Friday 3rd June 2011**

Unregistered beneficiaries **may participate in the Election process by contacting the Registered Office or the Election Helpline.**

NB: Electionz.com Ltd has been appointed as Returning Officer and Secretary for the purposes of the 2011 General Election.

Trudee Thomas, Chairperson

Ngāti Mutunga o Wharekauri Iwi Trust

Registered Office:

PHONE 03 3050 500 or 0800 942 735

EMAIL iwitrust@nmow.co.nz

To contact the Registrar please email:

registrar@nmow.co.nz

Election Helpline:

PHONE 0508 666 447

EMAIL elections@electionz.com

